

Using AI to Revolutionize Global Payments

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- What is PayPal
- How do we use AI to revolutionize payments
- World class data science team



Global Scale

193M*

Consumer Accounts

17M*

Merchant Accounts

We are a trusted part of people's financial lives and a partner to merchants in 200+ markets around the world.

PayPal's global customer service team provide support in more than 20 languages.

Our customers can accept payments in 100+ currencies, withdraw funds to their bank accounts in 56 currencies, and hold balances in their PayPal accounts in 25 currencies.





2016 Full-Year Results

\$10.84B

REVENUE1

\$354B TOTAL PAYMENT

VOLUME²

6.1B
TRANSACTIONS³

\$102B

MOBILE PAYMENT VOLUME

2.0B

MOBILE PAYMENT TRANSACTIONS

³ Payment Transactions is the total number of payments, net of payment reversals, successfully completed through our Payments Platform, excluding transactions processed through our gateway and Paydiant products.



¹ Revenue is presented on an Non GAAP FX-neutral basis, and includes the impact of pro forma adjustments directly attributable to the separation of the company from eBay Inc. on July 17, 2015 had they existed historically.

² Total Payment Volume is the value of payments, net of payment reversals, successfully completed through our Payments Platform, excluding transactions processed through our gateway and Paydiant products.

The power of our platform

PayPal operates one of the largest

PRIVATE CLOUDS
in the world

6.1
BILLION
payments in 2016

~600

payments/
second at peak

+2.5
MILLION
developers

4.5T
database calls/
quarter

197M active customer accounts

42
petabytes
of data*

Dedicated to provide the best customer experience through a strong, highly scalable, continuously available platform

PLATFORM.



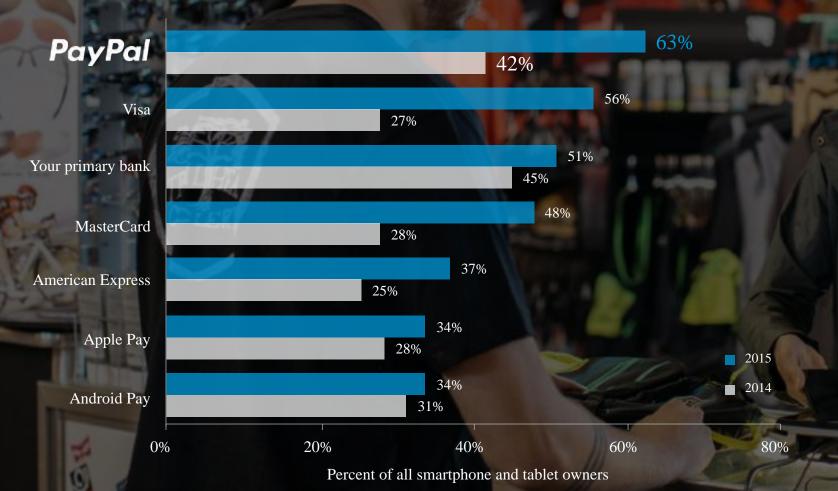
Our technology robust Platform enables us to:

- Process payments at tremendous scale
- Accelerate the innovation of new products
- Engage world-class developers & technologists



Consumers choose PayPal for trust and protection

According to a Javelin study, 63% of consumers said they preferred PayPal





PayPal

Market Advantages

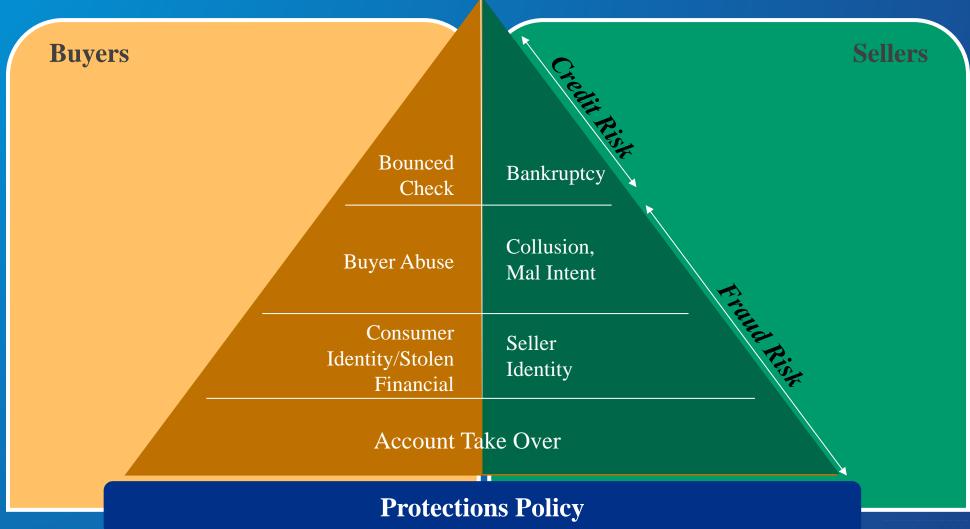


RISK MANAGEMENT USING AI - BRIDGING TECHNOLOGY AND BUSINESS



Financial Risk Management Expertise

By connecting buyers and sellers, PayPal manages a broad range of risks





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Fraud Risk - Identity Theft

Credentials Available Online for a Price

Credit Cards	Price in 2013	Price in 2014	Recent Prices
Visa and MasterCard (U.S.)	\$4	\$4	\$7
Visa Classic and MasterCard (U.S.) with Track 1 and Track 2 Data	\$12	\$12	\$15
Visa Classic and MasterCard (Canada, Australia, and New Zealand) with Track 1 and Track 2 Data	\$19 - \$20	\$19 - \$20	\$25
Visa Classic and MasterCard Standard (EU) with Track 1 and 2 Data	\$28	\$28	\$40

acking Email and Social Media Accounts	Recent Prices	
Popular U.S. Email Accounts (Gmail, Hotmail, Yahoo)	\$129	
Popular Russian Email Accounts (Mail.ru, Yandex.ru, and Rambler.ru)	\$65 - \$103	
Popular Ukranian Email Accounts (Ukr.net)	\$129	
Popular U.S. Social Media Accounts	\$129	
Popular Russian Social Media Accounts (VK.ru and Ok.ru)	\$194	
Corporate Email Accounts	\$500 per mailbox	
IP address of Computer User	\$90	



Our "Secret Sauce"



Human approach to Big Data



Award winning home grown
Enterprise Fraud
Management System



Brilliant brains

More than 200MM accounts

More than 6 Billion transactions per year

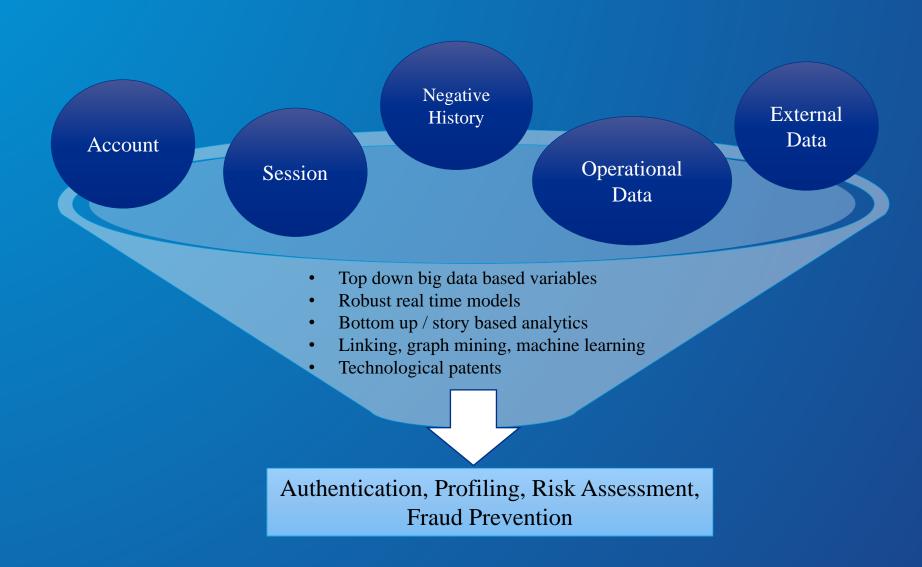
Hundreds of Billion Events per year

More than 5 Billion unique entities

Thousands of aggregated features per entity



PayPal leverages internal/external data, real-time models, advanced analytics and tech patents for our risk assessment

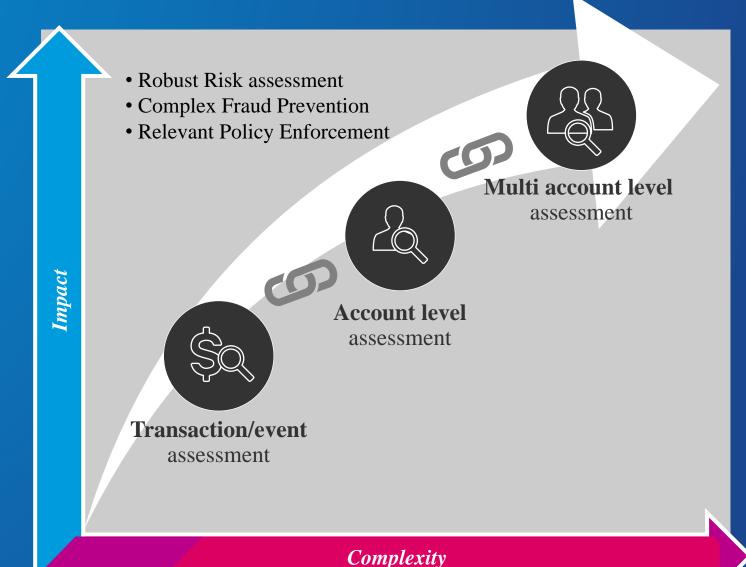




Home Grown Innovation Helps PayPal Overcome Complexity of Risk Management

We are evaluating multiple "linked" accounts when making our real-time assessments:

So how do we do this?



Risk Management is Complex Matching users poses a series of analytical and technical challenges

 10^{17}

Potential account pairs to compare

Aлекс = Sasha?

Aliases, Fuzzy matching, Languages, spelling errors

 $A \leftrightarrow B \leftrightarrow C$

Transitive relationship

Story-Based Approach Decreases False Positives

Example – NOTE: Sam is a not a real customer

Large purchase is made from Sam Loe's account. Sam is a U.S. resident living in NY but the transaction attempt originated from an IP address located in Thailand and at 2:00 am NY time.

What should we do?

Decline & Lock Sam's Account?

Common Bad Story

• Statistically most common scenario is that Sam's account has been taken over by a fraudster based in Thailand.



Approve?

Possible Good Stories

- Sam's on vacation at a Thai resort
- He's on a business trip in Thailand
- His parents are from Thailand and he's currently visiting
- Sam serves in the U.S. army and is stationed in Thailand



Story-Based Approach Reduces False Positives

How does PayPal accurately separate good and bad transactions?

1) Ask the right questions:

- Is the transaction attempt consistent with Sam's account history?
- Can the attempt be associated with a trend?
- What do we already know about the IP and device used for this transaction?

2) Build risk models to ask the right questions:

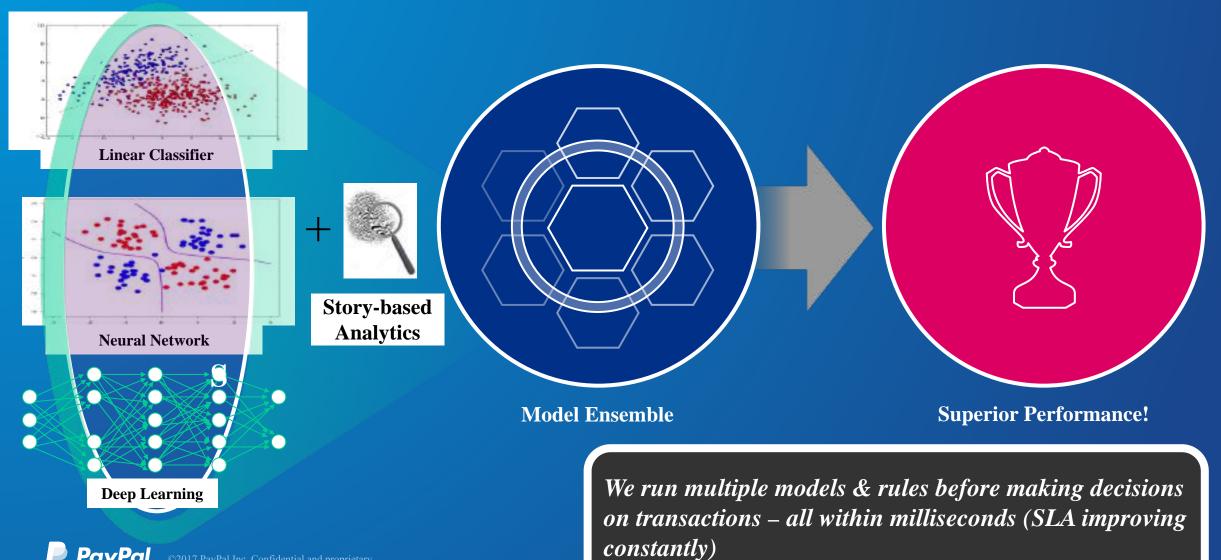
- Attributes gather required data top-level Risk models to determine likelihood of someone traveling
- IP Connection Type tagging story driven tags for IPs
- Seller industry tagging check for consistency with past transactions
- And focus on understanding and validating important stories

Storybook Ending

In this case, PayPal's risk algorithms determined that Sam was on vacation in Thailand at a resort. Within a few seconds of clicking the payment button, his transaction was approved. Sam is a happy PayPal customer.

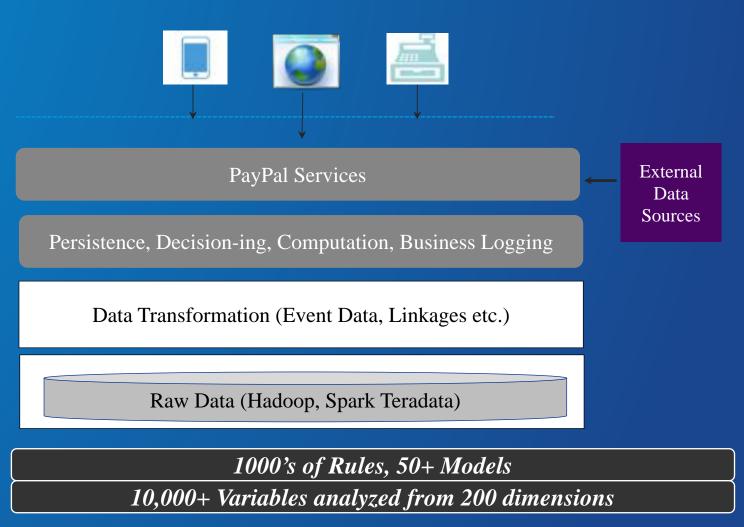


Advanced Machine Learning combined with PayPal Proprietary Story-based Analytics Approach drives Better Risk Decisions



Risk Decisions in Milliseconds built on Fast, Scalable and Flexible Infrastructure

- Massive Data
 - ➤ 1.5 petabyte & growing data
 - > >10 years of event histories, profile, third party data
- Daily New Events
 - > 1+ billion new events added daily
 - ➤ Near real-time streaming to data warehouses





PayPal Security

Consistently ranked among the top in consumer trust & security

Strong Front Door



Encryption on every PayPal transaction



PayPal does not share financial information with merchants



PayPal verifies a person's identity for payments

16.7 MILLION PAYMENTS

processed daily by PayPal

Strong Foundation



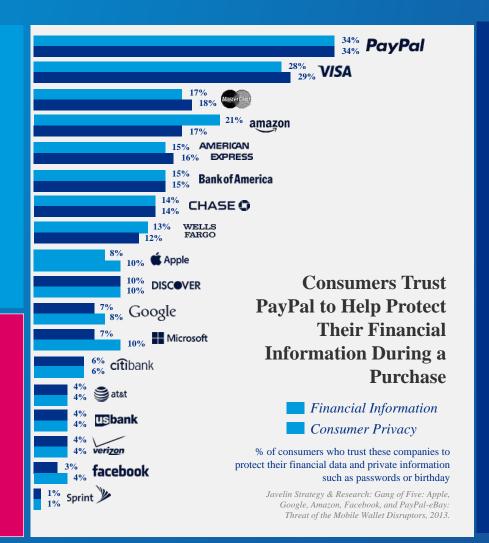
24/7 data analytics combined with human oversight to quickly spot suspicious activity



Constant innovation to advance our risk management techniques



Seller and buyer protection offered for eligible transactions



Industry Engagement



Founding member of the FIDO alliance



PayPal chairs the DMARC initiative to reduce phishing attacks against all Internet users



PayPal has been doing tokenization for 15+ years, securely storing customers' financial information in the cloud.



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AI in Action – Active Learning

- Supervised learning algorithms require data to be labeled
- Labelling is difficult, time-consuming and expensive :
 Active Learning to the rescue
- ➤ Idea ML Algorithm can achieve better accuracy if it is allowed to "choose the data" from which it learns*
- Overcome labelling bottleneck by asking queries (unlabeled data) to be labeled by human



(Re)Build Model

Labeled Data

Unlabeled Data



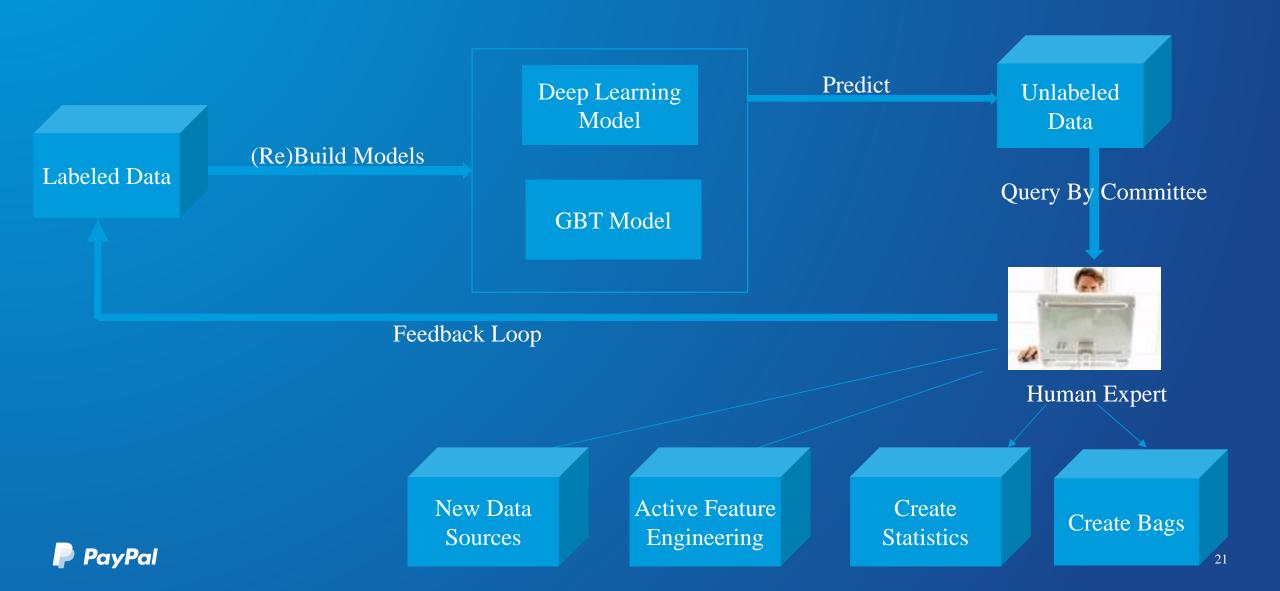
Select Queries

Human Annotator

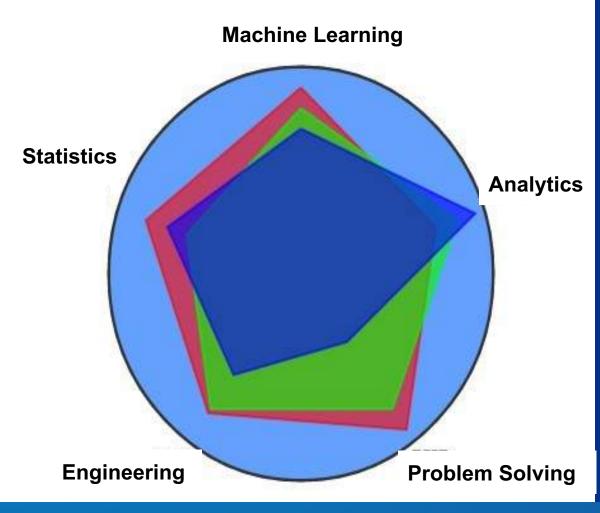


Source*: Burr Settles

AI in Action – Active Learning



World Class Data Science Team



Healthy Team Characteristics:

- Each member has experience in most of the areas, but likely master only one or two domains.
- ➤ Mixture of Background:
 - Different industries and disciplines
- Mixture of Tenure:
 - ➤ Complement industry experience with the latest from academia
- ➤ Work side-by-side to achieve short cycles and facilitate knowledge sharing

Common Mistakes:

- Overly invest in a single area
- > Expect super-heros everyone can master everything
- > Team members with orthogonal skills



... Empowering Effective AI Solution











Discover insights

Refine till accurate

Apply at scale

Effective Solution

New data or new pattern

Research and gap analysis; Auto discovery

Constant Feedback loop / continuous improvement

New variables and models using effective machine learning techniques

Fast and scalable development leveraging big data and other advanced technologies

Quick deployment and solution exposure processes



THANK YOU



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